Pierce County
Human Services

COMPREHENSIVE PLAN TO END HOMELESSNESS IMPLEMENTATION PLAN UPDATE

JULY 3, 2022

Below is a brief update on a variety of initiatives in the implementation of the Comprehensive Plan to End Homelessness.

Add for July Implementation Update.

- Sign up for email updates – add this in.

DATA DASHBOARDS

The development of data dashboards is broken into three distinct projects. Each project is key the deployment of some or all the new data dashboards.

1) Creation of a new data warehouse – This project is a shift of data structures from an existing flat file approach to a star schema typical of business analytics data warehouses.
    a. First draft of the new schema was presented to the team June 23, 2022, and work is underway on refining the schema, with expected completion by July 8, 2022.
    b. Phase I of data warehouse is estimated for completing by October 2022
2) Development of data visualizations – this project is to create data visualizations for use in dashboards. This work is partially dependent on the creating of the new data warehouse
    a. Dedicated Comprehensive Plan data analyst start date is July 6, 2022.
    b. New Human Services data analyst, who will be working on this project project, also has a July 6, 2022, start date.
    c. Data dashboard templates are being developed to ensure a consistent look and feel for the visualizations. Consistency makes dashboards easier to use and understand. Planned completion date of July 12, 2022.
3) Developing additional data marts – this project is to create non-HMIS data stores for use in dashboards
    a. Homeless program contracts – Centralizing all homeless system contract information is underway. The Data structures are created, and current County contracts are in the data mart. Working with Tacoma, Fife, Puyallup and Lakewood to establish a regular flow of contracts into the data mart. Expected completion and public dashboard by August 2022.
    b. Affordable Housing – centralized database of all affordable housing project both existing and in the pipeline. Project not yet started. Expected completion by September 2022.
    c. Institutional Exit Counts – data mart with monthly counts of exits to homelessness from institutional settings. Project not yet started. Expected completion by December 2022.

ADJACENT SYSTEMS

WORKFORCE DEVELOPMENT

RFP for the Pilot Workforce Development for People Experiencing Homelessness project is targeted for Q3 or Q4 of 2022.

Ongoing participation in the Pierce County Community Engagement Taskforce – a workforce development focused effort supported by Workforce Central. Most recent Project Homeless Connect was a merger with the Collaboration for a Cause – a Pierce County Community Engagement Taskforce project.

TRANSPORTATION

The 500 bus vouchers as part of the ARPA funded pilot transportation project have been distributed to service providers. We will begin reviewing utilization in Q4 2022.

BEHAVIORAL HEALTH SYSTEM

Awaiting completion of a county-wide behavioral health system gap analysis slated for availability in January of 2023. Bringing County Behavioral Health team to Advisory Committee meeting.

CORRECTIONAL SYSTEM

Taking part in initial discussions around supporting exits from the Washington Corrections Center for Women (WCCW) in Purdy and the Mission Creek Corrections Center for Women (MCCCW).

Working with Pierce County Probation team on potential replication of the transitional housing program operating out of the Washington County Community Corrections Center outside of Portland, Oregon.

VETERAN PROGRAMS

Meeting regularly with the Pierce County Veterans Steering Committee. Current data quality project is working to ensure all known veterans in Pierce County end up on the Veterans Master List – should be completed by Q3 2022.

AFFORDABLE HOUSING

- As of June 23rd, roughly 2,500 affordable housing units are in development.
- Received $28.95M in applications for the $17.65M available in the 2022 affordable housing Notice of Funding Availability (NOFA).

SHELTER SYSTEM

MEDICAL RESPITE SHELTER

HOME-ARP capital funding for the purchase of a facility is progressing into the public feedback stage. Request for Proposals is slated for Q3 2022. Additional funding via federal earmarks is still pending.

FIFE HOTEL PURCHASE

$5M of ARPA capital will be available via a Request for Proposal in Q2 or Q3 of 2022. An additional $3M+ from the federal earmark process will likely be available in October, 2022. This funding could augment the ARPA funding or supplant it so the ARPA funding could be reallocated for other uses.

SHELTER ACCESS POINT
Request for Proposals will go out in Q3 or Q4 of 2022. In discussion with the Health Department to include Isolation and Quarantine coordination into the shelter access point contract. This won't involve directly providing isolation and quarantine, but rather being a 24x7 resource to coordinate moving people experiencing homelessness more effectively into existing isolation and quarantine resources.

NEW SHELTER OUTSIDE TACOMA
Request for Proposals will go out in Q3 or Q4 of 2022.

FOB HOPE VETERANS VILLAGE
City of Tacoma funded project opened, with capacity for 25.

RIGHT OF WAY FUNDING
The State Department of Commerce is releasing around $30M for Pierce County projects that move people from the state right of way into improved situations – which can be anything from safe parking and shelter to permanent housing. Around $12M is capital for acquisition, with $18M for annual operations, with an expectation funding will continue annually. This work includes a short turnaround – that State is seeking options implemented by August 31, 2022. Contracting can pass through the County or Pierce County cities, or nonprofits can contract directly with the State. We'll provide details as the plans for this funding develop.

HOMELESS PREVENTION
$2M of ARPA homeless prevention case management and temporary financial assistance funding will go out via a Notice of Funding Availability with other state rent assistance funding in Q2 or Q3 of 2022.

Because of delays in state rent assistance criteria, pushed deadline to refine homeless prevention programs eligibility criteria to September 30, 2022.

UNIFIED REGIONAL APPROACH
The Unified Regional Approach Request for Proposal has closed and two proposals were received. Proposals will be reviewed by a selection committee on July 6th. Plan is for selection committee to be composed of a representative from the City of Tacoma, the City of Lakewood, the City of Fife, the City of Puyallup, Pierce County, the Continuum of Care, and the Lived Experience Coalition. Goal is to select the contractor at this meeting and start as soon as contracting allows.

CLOSE FUNDING GAP
Internal County team established with June 2022 kick off meeting to create menu of funding options to present to the County Council by October 31, 2022 deadline. Funding plan will be presented to Advisory Board in August or September.

QUALITATIVE ASSESSMENT OF HOMELESS SYSTEM

Initiating conversations with Advisory Board and Continuum of Care to develop assessment methodology with implementation in Q4 2022 or Q1 2023.

BY NAME LIST DEVELOPMENT

Conducting business needs assessment to determine best approach to development of both a by name list and an encampment tracking tool. Initial work consolidating encampment locations is underway, via a manual process. Business Needs assessment should be complete in early Q3 with technology solution selected in late Q3 and implementation targeted for Q1 or Q2 of 2023, with expanded adoption for wider set of organizations interacting with people experiencing homelessness.
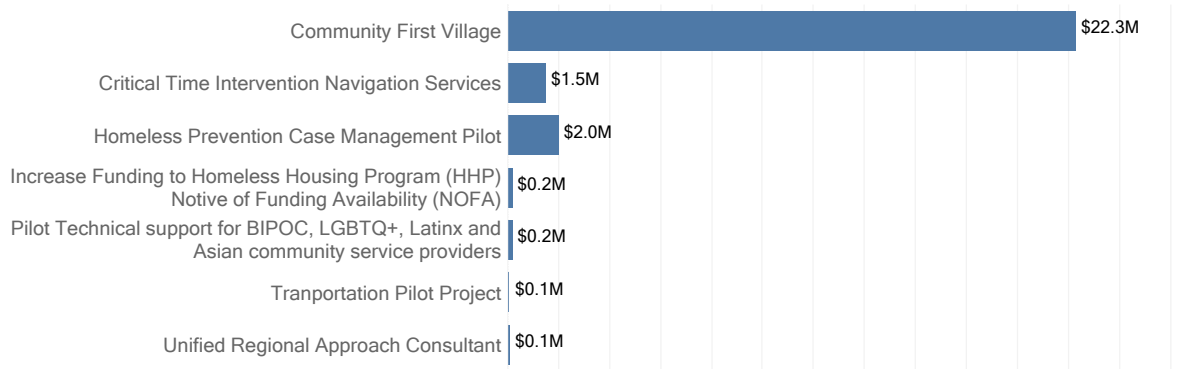
NAVIGATION SERVICES

With $1.5M in ARPA funding, expansion of navigation services to all populations via the Critical Time Intervention model will begin in July 2022.
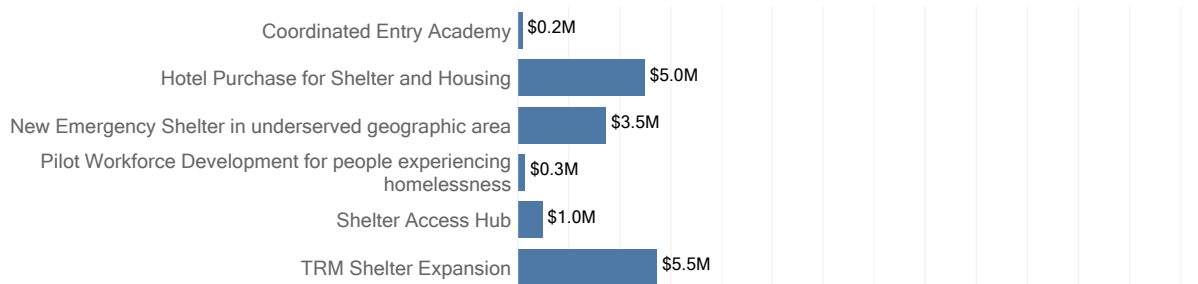
NEW FUNDING

Proposed Uses for Initial Allocation to Implement Comprehensive Plan

Phase 1 - Projects Launch Q2-Q3 of 2022

Project	Amount
Community First Village	$22.3M
Critical Time Intervention Navigation Services	$1.5M
Homeless Prevention Case Management Pilot	$2.0M
Increase Funding to Homeless Housing Program (HHP) Notive of Funding Availability (NOFA)	$0.2M
Pilot Technical support for BIPOC, LGBTQ+, Latinx and Asian community service providers	$0.2M
Tranportation Pilot Project	$0.1M
Unified Regional Approach Consultant	$0.1M

Phase 2 - Projects Launch Q3-Q4 of 2022

Project	Amount
Coordinated Entry Academy	$0.2M
Hotel Purchase for Shelter and Housing	$5.0M
New Emergency Shelter in underserved geographic area	$3.5M
Pilot Workforce Development for people experiencing homelessness	$0.3M
Shelter Access Hub	$1.0M
TRM Shelter Expansion	$5.5M

Phase 3 - Projects Launch 2023

Project	Amount
Medical Respite Shelter	$4.6M